PERIYAR UNIVERSITY SALEM – 636 011

MASTER OF COMMERCE (COMPUTER APPLICATION) CHOICE BASED CREDIT SYSTEM(CBCS) REGULATIONS / SYLLABUS

(From the Academic Year 2008 -2009)

M.Com (C.A) Regulations

1. Objectives of the Course

- 1. To impart knowledge in advanced concepts and applications in various fields of Commerce.
- 2. To teach the recent developments in the various areas of Commerce.
- 3. To orient the students in the applied aspects of different advanced business practices.
- 4. To provide the students the avenues of studies in parallel professional Courses.
- 5. To equip the students to occupy the important positions in business, industries and related organizations.
- 6. To inspire the students to apply the knowledge gained for the development of society in general.

1. Eligibility for Admission

Candidates seeking admission to the first year of the Master of Commerce degree course shall possess

- **(a)** B. Com / B. Com (CA) or
- **(b)** Any other degree with one paper in Accountancy.

2. Duration of the Course

The course shall extend over a period of two academic years consisting of four semesters. Each academic year will be divided into two semesters. The First semester will consist of the period from July to November and the Second semester from ember to March.

The duration of each semester will be about 16 weeks. The subjects of study shall be in accordance with the syllabus prescribed from time to time.

3. Subjects of Study

The total number of subjects of study will be 20 including one project work for 200 marks.

The Project Report must be submitted through the supervisor and the Head of the Department on or before 31St March of the Second year.

4. Classification of the successful Candidates

Successful candidates passing the examinations and securing marks 50% and above Pass-Second Class 60% and above Pass- I Class.

M.Com (CA) 2008-2009

Sem ester	Sl.NO	Code	Title of the Paper	Hrs	Cr	C/A	EA	Total
I	01		Marketing	6	4	25	75	100
			Management					
	02		Accounting for	6	5	25	75	100
			Managerial Decisions					
	03		Elective -I	6	5	25	75	100
	04		Programming in C++	6	4	25	75	100
	05		Programming in C++ Lab	6	5	25	75	100
				•	•	•	•	
II	06		Advanced Cost	6	5	25	75	100
			Accounting					
	07		Investment	6	4	25	75	100
			Management					
	08		Data Base	6	5	25	75	100
			Management System					
	09		DBMS-Lab	4	3	25	75	100
	10 Elective-II		6	4	25	75	100	
	11		Extra Disciplinary Cource	4	4	25	75	100
	12		Human Rights (Self Development)	2	2			100

III	13	Research Methodology	6	4	25	75	100
	14	Advanced Corporate Accounting	6	5	25	75	100
	15	Visual Basic	6	5	25	75	100
	16	Visual Basic Lab	6	4	25	75	100
	17	Elective-III	6	5	25	75	100
IV	18	Indirect Tax	6	4	25	75	100
	19	Practical Banking	6	5	25	75	100
	20	System Analysis and Design	6	4	25	75	100
	21	Elective-IV	6	5	25	75	100
	22	Project work	6	5	-	_	100
		TOTAL					2200

ELECTIVE PAPERS

ELECTIVE – I

- Advanced Business Statistics
- Organisational Behaviour

ELECTIVE – II

 Resource Management Techniques International Business

ELECTIVE – III

Direct Taxes

Human Resource Management

ELECTIVE – IV

- Principles and Practice of Insurance
- Strategic Management

Commencement of this Regulation:

These regulations shall take effect from the academic year 2008-09, i.e., for students who are to be admitted to the first year of the course during the academic year 2008-09 and thereafter.

Transitory Provision:

Candidates who were admitted to the PG course of study before 2008-09 shall be permitted to appear for the examinations under those regulations for a period of three years. i.e., up to and inclusive of the examination of April / May 2011. Thereafter, they will be permitted to appear for the examination only under the regulations then in force.

MARKETING MANAGEMENT

UNIT- I

Introduction - Marketing Management - Nature and Scope of Marketing - Marketing Concepts - Marketing Process - Marketing Functions - Market Mix - Market Planning - Organizing - Market Environment.

UNIT- II

Product Planning and Policy - Product Mix - Product Development-Product Life Cycle - Grading - Standardisation - Packaging.

UNIT-III

Buying Decision - Consumer Behaviour - Meaning - Nature - Factors Influencing Consumer Behaviour - Buying Decision Process - Market Segmentation.

UNIT-IV

Pricing Decision - Factors affecting Price Determination - Pricing Policies and Strategies - Distribution Decision - Nature - Functions - Channels of Distribution - Types of Channels - Intermediaries.

UNIT- V

Promotional Decisions - Promotional Mix - Communication Process - Advertising and Salesmanship - Marketing Research and Information.

Reference:

- 1. Phillip Kotler Principles of Marketing- Prentice-hall India Pvt ltd.
- 2. Stanton, William Jandcharies Future Fundamentals of Marketing.
- 3.C.B. Gupta & Rajan Nair-Sultan Chand & Sons, New Delhi.
- 4.Sherlerkar Marketing Managemen-Himalaya Publishing House Pvt Ltd.
- 5.Dhruv Grewal and Michael Levy Mc Graw Hill Education India Private Ltd, B-4 Sector 63, Gautam Budh Nagar, Noida, U.P.-201301.
- 6. Rajan Saxena- Marketing Management, Mc Graw Hill, Noida, U.P.
 - 7. Philip R Cateroa, John L Graham, Prashant Salwan International Marketing, Tata Mc Graw Hill www. Tatamcgrahill. com

MARKETING MANAGEMENT

Question	Paper Pattern
Time: 3 Hours	Max. Marks: 75
PART – A	PART – B
Answer All Questions. (5x5=25)	Answer All Questions. (5x10=50)
All Question carry equal Marks.	All Question carry equal Marks.
<u>UNIT – I</u>	<u>UNIT - I</u>
Qn. No.1 a).	Qn. No.6 a).
(or)	(or)
b)	b).
<u>UNIT – II</u>	<u>UNIT-II</u>
Qn. No.2 a).	Qn.No.7 a).
(or)	(or)
b).	b).

<u>UNIT – III</u>	<u>UNIT-III</u>
Qn. No.3 a).	Qn.No.8 a).
(or)	(or)
b).	b).
<u>UNIT –</u> IV	<u>UNIT-IV</u>
Qn. No.4 a).	Qn.No.9 a).
(or)	(or)
b).	b).
$\underline{\mathbf{UNIT} - \mathbf{V}}$	<u>UNIT-V</u>
Qn. No.5 a).	Qn.No.10 a).
(or)	(or)
b).	b).

ACCOUNTING FOR MANAGERIAL DECISIONS

UNIT I

Accounting for Managerial Decisions - Meaning, Scope and Importance - Distinction between Financial Accounting and Management Accounting - Management Accounting and Cost Accounting.

UNIT II

Analysis and Interpretation of Financial Statements - Ratio Analysis - Significance of Ratios - Uses and Limitations.

UNIT III

Fund Flow Statement and Cash Flow Statement.

UNIT IV

Budgeting - Meaning and Concept - Essentials of Good Budgeting - Types of Budgets - Sales, Production, Material, Purchase Budgets - Flexible Budgets - Cash Budget - Zero Based Budgeting.

UNIT V

Standard Costing - Techniques - Different Variances and their Analysis - Material - Labour - Overhead and Sales Variances.

Note:

Distribution of Marks between theory and problem shall be 20% and 80% respectively, as per the model question paper.

Reference:

- 1. Murthy & S. Gurursamy Essentials of Management Accounting, Vijay Nicole, Imprints Private Limited, Chennai 29.
- MY Khan and PK Jain Management Accounting Mc Graw Hill,
 U.P.
- 3. Periasamy.P A textbook of financial cost and management accounting Himalaya publications Pvt. Limited .
- Maheswari S.M. Management Accounting Sultan Chand & Sons, New Delhi.
- 5. Reddy and Murthy Management Accounting MargamPublications, Chennai.
- 6. Pillai & Pagavathi Management Accounting S. Chand &Co., New Delhi.
- Jerold Zimmerman Accounting for Decision making and Control,
 Mc Graw Hill, U.P.

ACCOUNTING FOR MANAGERIAL DECISIONS

QUESTION PAPER PATTERN

Time: 3 hours Max. Marks: 75

SECTION – A		SECTION – B			
Answer all the questions		Answer all the	Answer all the questions		
	5x5=25 Marks		5x10=50 Marks		
UNIT - I Q. N	o. 1. a) Theory (or) b) Theory	UNIT - I Q.1	No. 6. a) Theory (or) b) Theory		
UNIT – II	2. a) Problem (or) b) Problem	UNIT - II	7. a)Problem (or) b) Problem		
UNIT – III	3. a) Problem (or) b) Problem	UNIT - III	8. a)Problem (or) b) Problem		
UNIT – IV	4. a) Problem (or) b) Problem	UNIT - IV	9. a) Problem (or) b) Problem		
UNIT –V	5. a) Theory (or) b) Problem	UNIT -V	10. a) Theory (or) b) Problem		

PROGRAMING IN C++

UNIT – I

Principles of Object Oriented Programming - Basic Concepts and benefits of OOP - Object Oriented Languages - Applications of OOP - Structure of C++ - Applications of C++.

UNIT – II

Introduction to C++, Tokens, Keywords, Identifiers Variables, Operators, manipulators, Expressions and Control Structures in C++.

UNIT – III

Function in c++: Main Function – Function Prototyping – Call by reference – Return by reference Function overloading – Friend and Virtual Functions.

UNIT – IV

Classes and Object – Constructor and Destructors Operator Overloading and Type Conversions.

UNIT – V

Inheritance: Single Inheritance – Multilevel Inheritance – Multiple Inheritance – Hierarchical Inheritance – Hybrid Inheritance – Pointers, Virtual Functions and Polymorphism – Managing console I/O operations.

Text Book:

Balagurusamy. E- Object Oriented Programming with C++, TMH, 2001.

Reference Books:

- 1. Venugopal. K.R, Rajkumar and T. Ravishankar- Mastering C++, TMH, 1998.
- 2. Ravichandran.D Programming with C++, TMH, 1998.

PROGRAMING IN C++

Question Paper Pattern

Time: 3 Hours	Max. Marks: 75
PART – A	PART – B
Answer All Questions. (5x5=25)	Answer All Questions. (5x10=50)
All Question carry equal Marks.	All Question carry equal Marks.
<u>UNIT – I</u>	<u>UNIT - I</u>
Qn. No.1 a).	Qn. No.6 a).
(or)	(or)
b)	b).
<u>UNIT – II</u>	<u>UNIT-II</u>
Qn. No.2 a).	Qn.No.7 a).
(or)	(or)
b).	b).
<u>UNIT – III</u>	<u>UNIT-III</u>
Qn. No.3 a).	Qn.No.8 a).
(or)	(or)
b).	b).
<u>UNIT –</u> IV	<u>UNIT-IV</u>
Qn. No.4 a).	Qn.No.9 a).
(or)	(or)
b).	b).
<u>UNIT – V</u>	<u>UNIT-V</u>
Qn. No.5 a).	Qn.No.10 a).

(or)

b).

(or)

b).

PROGRAMMING IN C++ LAB

- 1. Classes and Objects
- 2. Functions
 - i. Inline functions
 - ii. Friend functions
 - iii. Function with default arguments
 - iv. Virtual functions
- 3. Constructors and Destructors
 - Empty Constructor
 - Parameterized Constructor
 - Constructor with default arguments
 - Copy Constructor
- 4. Polymorphism
 - Function overloading
 - Operator overloading
- 5. Inheritance
 - a. Single
 - b. Multilevel
 - c. Multiple
 - d. Hierarchical
 - e. Hybrid

ADVANCED COST ACCOUNTING

UNIT – I

Cost Accounting – Meaning and Definition – Importance –Cost concept – Differences between Financial Accounting and Cost Accounting – Installation of an Ideal Costing System – Elements of cost – Classification of cost - Preparation of Cost Sheet including Tender.

UNIT – II

Material cost control – Fixation of various stock levels – Economic Order Quantity – Purchase procedure – Issue of materials – Pricing of material issues – Inventory control and verification.

Labour cost control – Time keeping – Wage payment and Incentive schemes – Idle Time and Overtime – Labour turnover.

UNIT – III

Overheads – Meaning, Classification according To functions and variability – Apportionment and Reapportionment of Overheads – Absorption of Overheads – Machine hour rate – Reconciliation of cost and financial Profits.

UNIT – IV

Job Costing – Contract Costing – Process Costing – Losses and Gains – Inter Process Profit – Equivalent production – Joint and Bye Products Costing.

UNIT – V

Marginal Costing –Meaning and Concept –Advantage and Limitations –Application of marginal costing techniques –Make or Buy, Import or Make, Own or Lease –Key factor –Break even analysis.

Reference Books:

- Murthy & S. Gurusamy Essentials of Cost Accounting Vijay Nicole Imprints Private Limited, 16/17, Ground Floor, Second Street, Anna nagar Extn, Velachery, Chennai- 600 042.
- Khan & Jain Cost Accounting & Financial Management, Mc Graw Hill, Noida, U.P.
- Arora.M.N Cost and Management Accounting Himalaya Publishing
- Maheshwari S.N. Principles of Cost Accounting Sultan Chand & Sons, New Delhi.
- Iyengar S.P. Cost Accounting Sultan Chand & Sons, New Delhi.
- S.P. Raja Gopalan –Essentials of Cost Accounting Mc Graw Hill.

ADVANCED COST ACCOUNTING QUESTION PAPER PATTERN

Time: 3 hours Max. Marks: 75

PART – A PART – B

Answer all the questions

Answer all the questions

5x5=25 Marks 5x10=50 Marks

UNIT – II 2. a) Problem UNIT – II 7. a)Problem (or) (or) b) Problem b) Problem

UNIT – III 3. a) Problem UNIT – III 8. a)Problem (or) (or) b) Problem b) Problem

UNIT – IV 4. a) Problem UNIT – IV 9. a) Problem (or) (or)

b) Problem b) Problem

UNIT -V 5. a) Theory UNIT -V 10. a) Theory (or) (or) b) Problem b) Problem

INVESTMENT MANAGEMENT

UNIT – I

Investment Definition – Classification – Speculation – Distinction between Investment and speculation Factors favouring Investments – Features of sound Investment.

UNIT - II

Financial system – Functions – Components - Development of the Financial systems in India - Structure of Financial markets.

UNIT – III

Risk and Return Meaning – Causes of Risk, Factors Causing Internal Risks in Investments, External Business Risks – Protection against market Risk. Concept of return – Measurement of Return.

Unit -IV

Investment alternatives Investor classification – Corporate Bonds – Features of Bonds – Types , classification, Convertible Bonds.

UNIT – IV

Sources of Investment Information Economic and Political Factors – Industry Information – Company Information – Security Market Information.

Note: Theory only

Reference:

1. Preeti Singh: Investment Management

- Himalaya Publishing House

2. Dr. L. Natarajan: Investment Management

- Margham Publications, Chennai.

3. R. P. Rustagi: Investment Management

- Sultan Chand & Sons, New Delhi.

4. V. K. Bhalla: Investment Management

- S. Chand, New Delhi.

UNIT-V

INVESTMENT MANAGEMENT

Question Paper Pattern

Time: 3 Hours	Max. Marks: 75		
PART – A	PART – B		
Answer All Questions. (5x5=25)	Answer All Questions. (5x10=50)		
All Question carry equal Marks.	All Question carry equal Marks.		
<u>UNIT – I</u>	<u>UNIT - I</u>		
Qn. No.1 a).	Qn. No.6 a).		
(or)	(or)		
b)	b).		
<u>UNIT – II</u>	<u>UNIT-II</u>		
Qn. No.2 a).	Qn.No.7 a).		
(or)	(or)		
b).	b).		
<u>UNIT – III</u>	<u>UNIT-III</u>		
Qn. No.3 a).	Qn.No.8 a).		
(or)	(or)		
b).	b).		
<u>UNIT –</u> IV	<u>UNIT-IV</u>		
Qn. No.4 a).	Qn.No.9 a).		
(or)	(or)		
b).	b).		

 $\underline{UNIT - V}$

DATABASE MANAGEMENT SYSTEM

Unit I:

Introduction: Database system applications – Database systems versus file systems - View of data – Data models – Database language – Database users ad administrators – Transaction management – Database system structure – Application architecture – Data models ER-model: Basic concepts – constraints – keys – design issues – E-R diagram – weak entity sets.

[Chapters: 1.1 - 1.9, 2.1 - 2.6]

Unit II:

Relational model: Structure of relational Database – relational algebra – extended relational algebra operations – modification of Database – views – tuple relational calculus – domain relational calculus.

[Chapter: 3.1 - 3.7]

Unit III:

SQL: Background – basic structure – set operations – aggregate function – null values – nested sub queries – views – complex queries – modification of Database – joined relations – DDL – embedded SQL – dynamic SQL.

[Chapters: 4.1 - 4.13]

Unit IV:

Integrity and security: Domain constraints – referential integrity – assertions – triggers – security and authorization. Relation DB design: First

normal form – functions dependencies – decomposition – Boyce – codd normal form – third and fourth normal form.

[Chapters: 6.1 - 6.5, 7.1, 7.3, 7.4, 7.6, -7.8]

Unit V:

Transaction: Transaction concept – state – concurrent executions – serializability – recoverability. Concurrency control: Lock based protocols – time stamp based protocols – validation based protocols – multiple granularity - dead lock handling – insert and delete operations.

[Chapters: 15.1, 15.2, 15.4, 15.5, 15.6, 16.1 – 16.4, 16.6, 16.7].

Text Book:

- A.Silberschatz, N.F. Korth, S. Sudarshan, "Database System Concepts",
 4th Edition McGraw Hill Higher Education, International Edition 2002.
 Reference Books
 - Peter Rob Carlos Coronel, "Database Systems Design, Implementation and Management", Thomson Course Technology, Fifth Edition – 2002.
 - 2. Alexis Leon, Mathews Leon, "Essentials of Database Managements Systems", Vijay Nicole imprints PVT LTD, 2006.
 - 3. C.J.Date, "An Introduction to Database Systems", 7th Edition, Pearson.
 - 4. Raghu Ramakrishnan and Johannes gehrke, "Database Mangement System", Mc Graw Hill, 2000.
 - 5. Gerald V.Post, "Database Management Systems –Designing & Building Business Applications", Mc Graw Hill, 2000.

DATABASE MANAGEMENT SYSTEM

Question Paper Pattern

Time: 3 Hours			Max. Marks: 75
PART -	– A		PART – B
Answer All Ques		Answer Al	1 Questions. (5x10=50)
All Question car	ry equal Marks.	All Question	on carry equal Marks.
<u>UNIT – </u>	<u>I</u>	<u>UN</u>	<u>IT - I</u>
Qn. No.1 a).		Qn. No.6	
(or))		(or)
b)			b).
<u>UNIT –</u>	<u>II</u>	<u>UN</u>	NIT-II
Qn. No.2 a).		Qn.No.7	a).
(or))		(or)
b).			b).
<u>UNIT – 1</u>	<u>III</u>	<u>U</u> I	NIT-III
Qn. No.3 a).		Qn.No.8	a).
(or))		(or)
b).			b).
<u>UNIT – </u>]	IV	UI	NIT-IV
Qn. No.4 a).		Qn.No.9	a).
(or)			(or)
b).			b).
<u>UNIT – Y</u>	<u>V</u>	<u>U</u>	NIT-V
Qn. No.5 a).		Qn.No.1	0 a).
(or)			(or)

b).

b).

DBMS LAB

- 1. Simple Queries Using DDL, DML Base Tables.
- 2. Simple Queries Using DDL, DML Base Views.
- 3. Column Report Creation
- 4. Database Triggers Creation.
- 5. Report Creation.
- 6. PL/SQL procedure to Design Electricity Bill
- 7. PL/SQL procedure to Design Pay Bill

RESEARCH METHODOLOGY

Meaning of Business Research – Types of Research – Descriptive, Exploratory, Empirical, Historical and Case Study – Research Design Components of the Research Design.

UNIT - II

Census – Sample – Sampling Techniques – Random and Non Random sampling – Size of the sample.

UNIT – III

Collection of Data - Primary and Secondary Data - Tools of collection of Data - Questionnaire - Personal Interview - Interview schedule - Observation, Pilot study and pretesting.

UNIT -IV

Analysis and Interpretation of Data – Hypothesis – Characteristics of A Good Hypothesis – Formulation and testing of Hypothesis – Methods of testing Hypothesis – T Test – F Test, CHI square Test.

UNIT-V

Research Report – types of Reports, Steps in Drafting a Research Report.

Note: Theory Only

Reference Books:

- Kothari C. R. Research Methodology Wiley Eastern Ltd. New Delhi.
- 2. Amar Chand D. Research Methods in commerce Emerald Publishers, Chennai.
- 3. Thanulingum.N –Research Methodology- Himalaya Publishing House Pvt Ltd.
- 4. Krishnaswamy & Obul Reddy Research Methodology & Statistical Tools, Himalaya Publishing House Pvt Ltd.

RESEARCH METHODOLOGY

Question Paper Pattern

		T	
Time: 3 Hours			Max. Marks: 75
PART	$\Gamma - A$		PART – B
Answer All Qu	nestions. (5x5=25)	Answer A	ll Questions. (5x10=50)
All Question ca	arry equal Marks.	All Questi	on carry equal Marks.
<u>UNIT</u>	<u>– I</u>	UN	<u>IT - I</u>
Qn. No.1 a)		Qn. No.6	a)
(0	or)		(or)
b)			b).
UNIT	<u>– II</u>	<u>Ul</u>	NIT-II
Qn. No.2 a)		Qn.No.7	a)
(0	or)		(or)
b)			b)
<u>UNIT -</u>	<u>- III</u>	<u>U</u>	NIT-III
Qn. No.3 a)		Qn.No.8	a)
(0	or)		(or)
b).			b).
<u>UNIT –</u>	<u>·</u> IV	<u>U</u> 1	NIT-IV
Qn. No.4 a)		Qn.No.9 a)	
(0)	r)		(or)
b)			b)
<u>UNIT</u> –	V	<u>UI</u>	NIT-V
Qn. No.5 a)		Qn.No.10	
(0)	r)		(or)

ADVANCED CORPORATE ACCOUNTING

UNIT - I

Issue, Forfeiture and Re-Issue of Shares – Issue and Redemption of Debentures – Preference Shares.

UNIT – II

Final Accounts of Joint - Stock Companies

UNIT – III

Absorption, Amalgamation and Reconstruction of Joint – Stock Companies.

UNIT – IV

Liquidator's Final Statement of Accounts – Holding Companies.

UNIT - V

Final Accounts of Banking, Insurance companies.

Reference Books:

- 1. P. C.Tulsian Corporate AccountingTata McGraw-Hill, www. Tatamcgrawhill.com.
- 2. Gupta. R. L & Radhaswamy .M. Corporate Accounting. Sultan Chand And Sons, New Delhi.
- 3. Shuckla. M.C. & Grewal. T.S: Advanced Accounts S. Chand & Co. New Delhi.
- 4. Maheshwari. S.N.& Maheshwari. S.K.: Advanced Accountancy. Vol. II Vikas Publishing House, New Delhi.
- 5. Jain. S.P & Narag.K.L Corporate Accounting, Kalyani Publishers, Ludhiana.
- 6. Arulanandam M. A. & Raman . K.S Advanced Accountancy, Himalaya Publishing House. New Delhi.
- 7. Iyengar. S.P. Advanced Accounting, Sultan Chand & Sons, New Delhi.

ADVANCED CORPORATE ACCOUNTINGQUESTION PAPER PATTERN

Time: 3 hours Max. Marks: 75

PA	ART– A	PART-	В	
Answer all the questions		Answer all the questions		
	5x5=25 Marks		5x10=50 Marks	
UNIT - I	Q. No. 1. a) Theory (or) b) Problem	UNIT - I Q.	No. 6. a) Theory (or) b) Problem	
UNIT – II	2. a) Problem(or)b) Problem	UNIT - II	7. a)Problem (or) b) Problem	
UNIT – III	3. a) Problem (or) b) Problem	UNIT - III	8. a)Problem (or) b) Problem	
UNIT – IV	4. a) Problem (or) b) Problem	UNIT - IV	9. a) Problem (or) b) Problem	
UNIT –V	5. a) Theory (or) b) Problem	UNIT -V	10. a) Theory (or) b) Problem	

Introduction: Starting VB - Working with VB - Overview of Developing a VB Application - VB Environment: Initial VB Screen - SDI - Toolbars - The ToolBox and Custom Controls - Components of IDE - Property Window - Common Form Properties.

UNIT - II

Building the User Interface: Toolbox – Creating Controls – Text Boxes – Labels – Message Boxes and Properties of Controls Anatomy of a VB Application – The Code Window – The object list box – procedure list box – Statements – Variables – Data Types – Input Boxes. Events: Keyboard and Mouse events.

UNIT - III

Displaying Information: - Displaying information on a form - The Format Function - Picture Boxes - Rich Text Boxes. Controlling Program Flow:- Determinate Loops - Indeterminate Loops - Making Decisions - Select Case - Nested If-Then - The Goto.

UNIT - IV

Built-In Functions:- String Functions – Rnd Function – Numeric Function – Date and Time Function – Financial Function – Function Procedures – Sub Procedures – Advanced uses of procedures and function.

Database Connectivity:- Data Control – ODBC – ADO – DAO – ADODC – Flex Grid Control- Data Report.

UNIT - V

Finishing the Interface:- Common Dialog Boxes - Menus - MDI Forms. Graphics:- Line and Shape Control - Graphics Via Code - Line and Boxes - Circles, Ellipses, and pipe charts.

TEXT BOOK:-

1. Gary Cornell, "Visual Basic 6 from the Ground Up", TATA McGraw-HILL, 2005.

Reference Books

- 1. Harold Davis, "Visual Basic 6: Visual Quick Start Guide", Peachpit Press, 1999.
- 2. Richard M. Jones, "Introduction to MFC Programming with Visual C++" Prentice Hall, 1999
- 3. Steve Brown, "Visual Basic 6 Complete", Sybex Inc, 1999.
- 4. Francesco Balena, "Programming Microsoft Visual Basic 6.0", Microsoft Press, 1999.
- 5. Charles Petzold, "Programming Windows", Microsoft Corporation, Fifth edition 1999.

VISUAL BASIC Question Paper Pattern

Time: 3 Hours	Max. Marks: 75
PART - A	PART – B
Answer All Questions. (5x5=25)	Answer All Questions. (5x10=50)
All Question carry equal Marks.	All Question carry equal Marks.
<u>UNIT – I</u>	<u>UNIT - I</u>
Qn. No.1 a).	Qn. No.6 a).
(or)	(or)
b)	b).
<u>UNIT – II</u>	<u>UNIT-II</u>
Qn. No.2 a).	Qn.No.7 a).
(or)	(or)

b). b). <u>UNIT – III</u> **UNIT-III** Qn. No.3 Qn.No.8 a). a). (or) (or) b). b). UNIT – IV **UNIT-IV** Qn. No.4 Qn.No.9 a) . a). (or) (or) b). b). UNIT - V**UNIT-V** Qn. No.5 a). Qn.No.10 a). (or) (or) b). b).

VISUAL BASIC LAB

- Develop an Application in VB to test the Properties and Methods of Various Standard Controls.
- 2. Develop to Implement the Mouse and Key Events.
- 3. Develop a Program to Implement the Graphics With Timer Control.
- 4. Create a Report for Student Information
- 5. Create an Application to Implement Editor Like Notepad.
- 6. Develop an Application for Payroll Processing.
- 7. Design and Develop an Application for Inventory Control.

- 8. Develop a Program to Create and access a Text File.
- 9. Develop an application for personal information system
- 10.Develop a program to generate the calendar for given year without using calendar control

INDIRECT TAXES

UNIT – I

Principles of Taxation – Federal finance system – Indirect Taxes merits and demerits – Direct taxes advantages and disadvantages – Difference between direct tax and indirect tax.

UNIT – II

Central Excise Act – objectives – Important definitions – Levy if excise duty – Duty drawback – MODUAT – CENVAT – Distinction between excise duty and sales tax.

UNIT – III

Customs Act – objectives – types – important definitions – Exemptions – Powers to prohibit import and export of goods – prohibited items of exports and imports.

UNIT – IV

Central sales Tax Act – objectives – important definitions – Interstate trade of Commerce – Difference between inter state and infra state trade – procedure for levy and collection.

UNIT - V

Value added tax – objectives – important definitions – Merits and demerits – Registration of dealers _ Exempted goods under VAT.

Note: Theory only

Text Books:

- Indirect Taxation Dr.V. Balachandran (Sultan Chands & Sons, New Delhi)
- 2. Indirect Taxes _ T.S. Reddy & Y.S.Hari Prasad Reddy (Marghan Publications, Chennai)

Reference Books:

- Indirect Taxation S. Sethurajan & K. Singaravelu Speed Publishers, Coimbatore.
- 2. Indirect Taxes V.S. Datey Taxmann Publications, New Delhi.
- 3. Indirect Taxes Made easy M.s. Govindan Sitaraman & Co. Chennai.
- 4. Business Taxation Dinkar Pagare Sultan Chans & Sons, New Delhi.

INDIRECT TAXES

Question Paper Pattern

Time: 3 Hours Max. Marks: 75

PART - A PART - B

Answer All Questions. (5x5=25) Answer All Questions. (5x10=50)

All Question carry equal Marks. All Question carry equal Marks.

<u>UNIT - I</u> <u>UNIT - I</u>

Qn. No.1	a) .	Qn. No.6	a).
	(or)		(or)
	b)		b).
<u>UN</u>	NIT – II	UN	IT-II
Qn. No.2	a).	Qn.No.7	a).
	(or)		(or)
	b).		b).
<u>UN</u>	IT – III	<u>UN</u>	NIT-III
Qn. No.3	a).	Qn.No.8	a).
	(or)		(or)
	b).		b).
<u>UN</u>	<u>IT –</u> IV	UN	IT-IV
Qn. No.4	a) .	Qn.No.9	a).
	(or)		(or)
	b).		b).
<u>UNIT –</u>	V	<u>UNIT-</u>	$\underline{\mathbf{V}}$
Qn. No.5	a).	Qn.No.1	0 a).
	(or)		(or)
	b).		b).

PRACTICAL BANKING

UNIT -I

Banker and customer – Meaning and definition – General relationship between banker and customer – Obligations of a banker – Banker's Rights – Rule in Clayton's case – Garnishee order.

UNIT – II

Customer's Accounts with the Banker – fixed deposit Accounts – Savings bank accounts – Recurring deposit accounts – Current accounts –

Special types of Banker's customers – New deposit Savings Schemes for Indians abroad.

UNIT – III

Negotiable Instruments Act, 1881 – Definition, features and types of negotiable instruments – Holder and Holder in due course – Endorsements – Meaning, definition, Legal provisions and kinds of endorsements – crossing of cheques – Types of crossing and their significance – Different innovative financial services offered by Commercial Banks.

UNIT – IV

Payment of cheques – precautions to be taken by paying banker – Statutory Protection – Payment in due course – Refusal of payment – Consequences of wrongful dishonour – Collection of Cheques – Legal Status, Statutory protection - Liability and duties of Collecting banker.

UNIT – V

Loans and Advances – Principles of Sound lending – Style of credit – Secured advances – General principles of Secured advances – Modes of creating charge – Types of Securities – Advances against document of title to goods, Stock exchange securities, Life Insurance policies, Fixed Deposit Receipts and Book debts.

Text Books

- 1. P.N. Varshney Banking Law and Practice, Sultan Chand & Sons.
- 2. Prof. E. Gordon & Dr. K. Natarajan, Banking theory, Law and Practice, Himalaya Publishing House, Mumbai.

Reference Books:

- 1. S. Sankaran Money banking and international trade.
- 2. Ashok Desai, Indian Banking, Himalaya Publishing house.

- 3. M.L. Jhigan, Money banking and international trade, S.Chand & Sons, New Delhi.
- 4. S.N. Maheswari, Banking Law and Practice.
- 5. Methane D.M., Money, banking and international trade, Himalaya Publishing House.

PRACTICAL BANKING

Question Paper Pattern

Question i up	or rattern
Time: 3 Hours	Max. Marks: 75
PART – A	PART – B
Answer All Questions. (5x5=25)	Answer All Questions. (5x10=50)
All Question carry equal Marks.	All Question carry equal Marks.
<u>UNIT – I</u>	<u>UNIT - I</u>
Qn. No.1 a).	Qn. No.6 a).
(or)	(or)
b)	b).
<u>UNIT – II</u>	<u>UNIT-II</u>
Qn. No.2 a).	Qn.No.7 a).
(or)	(or)
b).	b).
<u>UNIT – III</u>	<u>UNIT-III</u>
Qn. No.3 a).	Qn.No.8 a).
(or)	(or)
b).	b).
<u>UNIT –</u> IV	<u>UNIT-IV</u>
Qn. No.4 a).	Qn.No.9 a).

SYSTEM ANALYSIS AND DESIGN

UNIT – I

Introduction to Database Management Systems – Database Architecture – Data Abstraction – Physical and Logical data independence – Database Language – Data Models – Entity – Relationship Modeling.

UNIT - II

Data Normalization – SQL Basic Concepts (CREATE, SELECT, INSERT, DELETE, UPDATE) – Database security – Client/server Database – Distributed Databases.

UNIT - III

Systems Concepts and the information systems environment: Introduction – The Systems Concepts – Characteristics of Systems – Elements of a System – Types of Systems – System Development Life Cycle: Introduction – The System Development Life Cycle – Considerations for candidate systems – Prototyping.

UNIT -IV

Systems planning and initial investigations: introduction – bases for planning in Systems Analysis – Initial Investigation – Case Scenario – Problem Definition and Project Initiation – Background Analysis – Fact finding – Fact Analysis – Determination of feasibility – Information

gathering: Introduction – What Kinds of information do we need – where does information originate – information gathering tools – Types of interviews and Questionnaires.

UNIT – V

Input/Output and From Design: Introduction- Input Design — Output Design — Forms Design — Requirements of Form Design — Carbon Paper as a form Copier — Types of Forms — Layout Considerations — Forms Control — System Testing and Quality Assurance: Introduction — Why System Testing — What do we test for — The test plan — Quality Assurance — Trends in Testing — Role of Data processing Auditor.

Text Books:

- 1. Alexis Leon, Mathews Leon, "Essentials of Database Management Systems", Vijay Nicole Imprints Private Limited, 2006.(Unit I and II)
- 2. Elias M. Awad, "Systems Analysis and Designs", Galgotia Publications (P) Ltd., 2002.((Unit III, IV and V)

Reference Books:

- 1. "Analysis and Design of Information system", James A. Senn, MGH,1989.
- 2. "Introducing Systems Analysis and Design Vol.1. and 11", Lee, Galgotia, NCC.
- 3. Henry F.Korth and Abraham Silberschatz ,"Database System Concepts", MGH, 1998.
- 4. C.J. Date, "An Introduction to Data Base Systems", Edn.3, Narosa, 1985.
- 5. Peter Rob Carlos Coronel "Database Systems Design, Implementation and Management", Thomson Course Technology, Fifth Edition 2002.

SYSTEM ANALYSIS AND DESIGN

Question Paper Pattern

Question I a	per i attern
Time: 3 Hours	Max. Marks: 75
PART – A	PART – B
Answer All Questions. (5x5=25)	Answer All Questions. (5x10=50)
All Question carry equal Marks.	All Question carry equal Marks.
<u>UNIT – I</u>	<u>UNIT - I</u>
Qn. No.1 a).	Qn. No.6 a).
(or)	(or)
b)	b).
<u>UNIT – II</u>	<u>UNIT-II</u>
Qn. No.2 a).	Qn.No.7 a).
(or)	(or)
b).	b).
<u>UNIT – III</u>	<u>UNIT-III</u>
Qn. No.3 a).	Qn.No.8 a).
(or)	(or)
b).	b).
<u>UNIT –</u> IV	<u>UNIT-IV</u>
Qn. No.4 a).	Qn.No.9 a).
(or)	(or)
b).	b).
<u>UNIT – V</u>	<u>UNIT-V</u>
Qn. No.5 a).	Qn.No.10 a).
(or)	(or)

b).

b).

PROJECT WORK

Marks Allotted

Dissertation 75

Viva Voce 25

Total 100

Guidelines for Project Work:

(a) Topic:

The topic of the project work shall be assigned to the candidate before the end of second semester.

(b) No. of copies of the Project Report:

The students should prepare two copies of the project report and submit the same for the evaluation by Examiners. After evaluation one copy is to be retained in the college library and one copy can be returned to the student.

(c) Format to be followed:

The formats / certificate for project report to be submitted by the students are given below:

Format for the preparation of project report:

- (a) Title page
- (b) Bonafide Certificate
- (c) Acknowledgement
- (d) Table of contents
- (e) Text of the project
- (f) Bibliography
- (g) Appendix

Format of the Title Page:

TITLE OF THE PROJECT REPORT

Project Report Submitted in part fulfillment of the requirement for the Award of the Degree of Master of Commerce To Periyar University, Salem-636 011.

By

Name of the Student :

Register Number :

Name of the Supervisor :

College / University Department:

Year :

Format of the Certificate:

CERTIFICATE

This is to certify that the Project Report entitled
submitted in part fulfillment of
the requirement for the award of the degree of Master of Commerce to
the award of the degree of Master of Commerce to the Periyar
University, Salem is a record of bonafied project work carried out by
under my supervision and
guidance that no part of the project report work has been submitted for
the award of any degree, diploma, fellowship or other similar titles or
prizes and that the work has not been published in part or full in any
scientific or popular journals or magazines.
Date:
Place:

Signature of the Head of the Department

ELECTIVE PAPERS

ELECTIVE I

ADVANCED BUSINESS STATISTICS

UNIT I

Statistical Analysis - Central Tendency - Dispersion and Skewness - Simple Correlation and Regression Techniques - Charts - Graphs - Diagrams.

UNIT II

Probability distributions - Binomial, Poisson and normal distributions - Characteristics and Applications.

UNIT III

Testing of Hypothesis - Standard Error And Sampling Distribution - Large Samples - Small Samples - Errors In Testing Hypothesis - Tests of Significance - Z test.

UNIT IV

Testing of Hypothesis - Parametric Tests - F -Test - One - way - Two - way - x2 Test and Goodness of fit - Yates Correction - Uses of x2 Test - Introduction of SPSS.

UNIT V

Multivariate Analysis - Partial and Multiple Correlation and Regression - Factor Analysis - Cluster Analysis - Discriminant Analysis.

Note:

The distribution of marks between theory and problem shall be 20 percent and 80 percent respectively, as per the model question paper.

Reference:

- 1) Gupta- S.P., Statistical Methods, Sultan Chand & Sons, New Delhi.
- 2) Pillai & Bagavathi S. Chand & Co. Ltd, New Delhi.
- 3) Vittal Margam Publication Limited, Chennai.
- 4) D.R. Agarwal Business Statistics, Vrinoa Publication Private Ltd., New Delhi 96.
- 5) C.R. Kothari Statistical Method, Vikash Publishing House Pvt Ltd.
- 6) M. Wilson Business Statistics, Himalaya Publishing House.

ADVANCED BUSINESS STATISTICS

Question Paper Pattern

Time: 3 Hours Max. Marks: 75

PART - A PART - B

Answer All Questions. (5x5=25) Answer All Questions. (5x10=50)

All Question carry equal Marks.

All Question carry equal Marks.

<u>UNIT - I</u> <u>UNIT - I</u>

Qn. No.1 a). Qn. No.6 a).

(or) (or) b) b). UNIT - II **UNIT-II** Qn. No.2 Qn.No.7 a) . a). (or) (or) b). b). UNIT – III **UNIT-III** Qn. No.3 Qn.No.8 a). a) . (or) (or) b). b). UNIT – IV **UNIT-IV** Qn.No.9 Qn. No.4 a). a). (or) (or) b). b). **UNIT-V** UNIT – V Qn. No.5 a). Qn.No.10 a). (or) (or) b). b).

ORGANISATIONAL BEHAVIOUR

UNIT I

Concept - Nature - Features - Importance - Role of OB.

UNIT II

Perception - Components - Factors - Models. Learning - Process - Models - Types and Techniques.

UNIT III

Personality - Determinants - Development - Measurement.

Attitudes and Values - Nature - Components - Formation - Functions.

UNIT IV

Communication - Functions - Process - Barriers - Forms.

Stress Management - Forms - Stages - Causes - Effects.

UNIT V

Organisation Change - Goals - Approaches - Perspectives.

Organisation Culture - Characteristics - Types - Functions - Measurement.

Reference:

- 1. Uma Sekaran Organisational Behaviour, Tata Mc Graw Hill.
- 2. Saiyadain Organisational Behaviour, Tata Mc Graw Hill.
- Sekaran Organisational Behaviour: Text & Cases Tata Mc
 Graw Hill.
- 4. L.M. Prasad Organisational Behaviour, Sultan Chand & Sons, New Delhi.
- M.N. Mishra Organisational Behaviour, Vikas Publishing,
 House Pvt Ltd, New Delhi.
- 6. K. Aswathappa Organisational Behaviour, Himalaya Publishing House, Mumbai.
- 7. John. M. Ivancevich Management and Organisational Behaviour, Mc Graw Hill, U.P.

08PCZE02 ORGANISATIONAL BEHAVIOUR

Question Paper Pattern

•	
Time: 3 Hours	Max. Marks: 75
PART - A	PART - B
Answer All Questions. (5x5=25)	Answer All Questions. (5x10=50)
All Question carry equal Marks.	All Question carry equal Marks.
$\underline{\mathbf{UNIT} - \mathbf{I}}$	<u>UNIT - I</u>
Qn. No.1 a).	Qn. No.6 a).
(or)	(or)
b)	b).
<u>UNIT – II</u>	<u>UNIT-II</u>
Qn. No.2 a).	Qn.No.7 a).
(or)	(or)

b).	b).
<u>UNIT – III</u>	<u>UNIT-III</u>
Qn. No.3 a).	Qn.No.8 a).
(or)	(or)
b).	b).
<u>UNIT –</u> IV	<u>UNIT-IV</u>
Qn. No.4 a).	Qn.No.9 a).
(or)	(or)
b).	b).
$\underline{\mathbf{UNIT} - \mathbf{V}}$	<u>UNIT-V</u>
Qn. No.5 a).	Qn.No.10 a).
(or)	(or)
b).	b).

08PCZE03 RESOURCE MANAGEMENT TECHHNIQUES

UNIT-I

Quantitative Techniques – Concept – Need -Linear Programming – Assumptions – Formulation of Linear Programming – Assumptions-Formulation of Linear Programming - Problems & Solutions – Graphic Method-Simplex method.

UNIT-II

Transformation problem – IBFS – North west Corner Rule – Least Cost Method – Vogels approximation Method – Optimum solution – MODI Method - Assignment Problem – Minimisation – Maximisation – Balanced – Unbalanced.

UNIT – III

Decision theory – Ingredients of decision Theory – Decisions

Theory under uncertainty – Max Mini Criterion - Maxi Max Criterion –

Mini Max Regret Criterion.

UNIT - IV

Decision Theory under risk – Expected Monetary Value – Expected opportunity loss – Expected Pay off under perfect information – Expected value under perfect information Decision Tree.

UNIT - V

Demand Forecasting – Purpose – Steps – Extrapolation

Technique of demand forecasting – Time Series – Secular Trend –

Method of moving average – Method of least square – Seasonal indices –

Method of simple average – Ratio to moving average – Ratio to trend –

Method of link relative.

Note: Theory 20% and Problem 80%

REFERENCE BOOKS

- Vohra N.D.., Quantitative Techniques in Management, Tata Mcgraw Hill Publishing Company Ltd, New Delhi.
- 2. Sanchethi. D. C., Kapoor.V. K., and Sons, New Delhi.
- 3. Suranjan Saha, Rajagopal. D and Chakraborthi Quantitative Methods Tata McGraw Hill Publishing Company Ltd,
- 4. C. R. Kothari Quantitative Techniques in Management Vikash Publishing House Ltd., New Delhi 14.

08PCZE03 RESOURCE MANAGEMENT TECHHNIQUES

Question Paper Pattern

Time: 3 Hours Max. Marks: 75

PART – A

PART – B

Answer All Questions. (5x5=25) Answer All Questions. (5x10=50)

All Question carry equal Marks. All Question carry equal Marks.

<u>UNIT - I</u> <u>UNIT - I</u>

 $Qn.\ No.1 \qquad a)\ . \qquad \qquad Qn.\ No.6 \qquad a).$

(or)

b) b). **UNIT – II UNIT-II**

Qn. No.2 a). Qn.No.7 a).

	(or)		(or)
	b).		b).
<u>UN</u>	III – III	UNI	T-III
Qn. No.3	a).	Qn.No.8	a).
	(or)		(or)
	b).	1	b).
UN	<u>IT –</u> IV	<u>UNI</u>	T-IV
Qn. No.4	a) .	Qn.No.9	a).
	(or)		(or)
	b).		b).
UN	$\overline{\mathbf{VIT} - \mathbf{V}}$	<u>UN</u>	IT-V
Qn. No.5	a) .	Qn.No.10	a).
	(or)		(or)
	b).		b).

08PCZE04 INTERNATIONAL BUSINESS

UNIT: I

Foundations of International Business, Balance of Trade and Balance of Payment.

UNIT: II

Foreign Exchange – Exchange rate, Mechanism, Risk Management, Transfer of international payments, Convertibility of Rupee, Current and Capital Accounts; Issues and Perceptions.

UNIT: III

Structure of India's foreign trade: Composition and direction, EXIM Bank, EXIM Policy of India, Regulation and promotion of Foreign Trade.

UNIT: IV

Foreign Direct Investment and Multinational Corporations – MNC's Culture, MNCs and LDCs.

UNIT: V

International liquidity, International Economic Institutions – IMF, World Bank, IFC, IDA, ADB. World Trade Organisation – its functions and Policies.

Reference:

- 1.Charles. W. L. Hill & Arun. K. Jain International Business, Tata McGraw –Hill at www.tatamcgrawhill.com
- 2.Aswathappa International Business, Tata McGraw –Hill at www.tatamcgrawhill.com
- 3.Subba Rao. P International Business , Himalaya Publishing House Pvt.Ltd

08PCZE04 INTERNATIONAL BUSINESS

Question Paper Pattern

Time: 3 Hours	Max. Marks: 75
PART – A	PART – B
Answer All Questions. (5x5=25)	Answer All Questions. (5x10=50)
All Question carry equal Marks.	All Question carry equal Marks.
<u>UNIT – I</u>	<u>UNIT - I</u>
Qn. No.1 a).	Qn. No.6 a).
(or)	(or)
b)	b).

<u>UNIT – II</u>		<u>UNI</u>	T-II
Qn. No.2	a) .	Qn.No.7	a).
	(or)		(or)
	b).		b).
UN	III – III	UNI	IT-III
Qn. No.3	a) .	Qn.No.8	a).
	(or)		(or)
	b).		b).
<u>UN</u>	<u>IT –</u> IV	<u>UNI</u>	T-IV
Qn. No.4	a) .	Qn.No.9	a).
	(or)		(or)
	b).		b).
UN	$\overline{\mathbf{I}\mathbf{T} - \mathbf{V}}$	<u>UN</u>	IT-V
Qn. No.5	a) .	Qn.No.10	a).
	(or)		(or)
	b).		b).

08PCZE05 DIRECT TAXES

UNIT – I

Introduction to Income Tax Act – Definitions – Residential Status – Scope of Total Income – Exempted Incomes U/S 10.

UNIT – II

Computation of Salary Income – Salary items – Allowances – perquisites – Savings eligible for deduction -Calculation of house property income – Annual value – Deductions – Exempted house property incomes.

UNIT - III

Income from business – Expenses allowed – Expenses disallowed – Computation of professional income – Calculation of capital gain – meaning – types – Exempted capital gain.

UNIT - IV

Computation of income from other sources – incomes chargeable under other source – Deductions from other source income – set off and carry forward of losses.

UNIT - V

Deductions from gross total income –Clubbing of income – Assessment of individual – Rates of Income Tax.

Note:

Distribution of Marks: Theory 25 Marks and Problems 50 Marks.

Text Books:

- Income Tax Law and Practice V.P.Gaur & D.B. Narang
 (Kalyani Publishers)
- 2. Income Tax Law and Practice Dr. H.C. Mehrotra & S.P. Goyal (Satiya Bhava Publication, Agra)

Reference Books:

1. Income Tax Law and Practice 2008-09 - Hariharan (McGraw-Hill Educations(India) Ltd.

- 2. Income Tax Law and Practice T.S. Reddy &Y.S. Hari Prasad Reddy (Margham Publications, Chennai)
- 3. Income Tax Law and Practice -Dr. Vinod K.Sighania (Taxmann Publications, New Delhi)
- 4. Income Tax Law and Practice Dinkar Pagare (Sultan Chand & Sons, New Delhi)

08PCZE07 DIRECT TAXES

QUESTION PAPER PATTERN

Time: 3 hours Max. Marks: 75

PART-A

PART-B

Answer all the questions

Answer all the questions

5x5=25 Marks

5x10=50 Marks

UNIT - I Q. No. 1. a) Theory UNIT - I Q.No. 6. a) Theory

	(or) b) Problem		(or) b) Problem
UNIT – II	2. a) Problem(or)b) Problem	UNIT - II	7. a)Problem (or) b) Problem
UNIT – III	3. a) Problem (or) b) Problem	UNIT - III	8. a)Problem (or) b) Problem
UNIT – IV	4. a) Problem (or) b) Problem	UNIT - IV	9. a) Problem (or) b) Problem
UNIT –V	5. a) Theory (or) b) Problem	UNIT -V	10. a) Theory (or) b) Problem

08PCZE06 HUMAN RESOURCES MANAGEMENT

UNIT – I

HRM – Evolution – Objectives – Importance -Functions – Role of Human Resources Managers.

UNIT – II

Human Resources Planning: Job Analysis - Recruitment - Selection - Training and Development of Resources - Job Evaluation.

UNIT – III

Motivation: Meaning Importance – Theories of Motivation.

UNIT – IV

Leadership: Leadership Styles – Leadership Theories.

UNIT - V

Performance Appraisal - Group Dynamics - Organizational Conflict.

Reference:

1. Aswathappa - Human Resources Management, Tata McGraw-Hill Education (India) ltd.

2. Saiyadain - Human Resources Management, Tata McGraw-Hill Education (India) ltd.

3. Memoria, C.B. - Personnel Management

4. Keith Davis - Human Behaviour at Work

5. Tripathi, P.C.,

- Personnel Management And Industrial Relations

6. Ahuja, K.K - Human Resources Management

7. Subba Rao, P. - HRM – Himalaya Publishing House Pvt Ltd .

8. Biswajeet Pattanayak - Human Resources Management

9. Biswajeet Ghosh - Personnel Management And Industrial Relations.

08PCZE06 HUMAN RESOURCES MANAGEMENT

b).

Question Paper Pattern

Time: 3 Hours Max. Marks: 75

PART - A PART - B

Answer All Questions. (5x5=25) Answer All Questions. (5x10=50)

All Question carry equal Marks.

All Question carry equal Marks.

<u>UNIT - I</u> <u>UNIT - I</u>

Qn. No.1 a). Qn. No.6 a).

(or)

<u>UNIT – II</u> <u>UNIT-II</u>

b)

Qn. No.2 a). Qn.No.7 a).

(or)

b).

<u>UNIT – III</u> <u>UNIT-III</u>

Qn. No.3 a). Qn.No.8 a). (or)

b).

<u>UNIT – IV</u> <u>UNIT-IV</u>

Qn. No.4 a). Qn.No.9 a). (or)

b).
UNIT – V
UNIT-V

Qn. No.5 a). Qn.No.10 a). (or)

b).

08PCZE07 PRINCIPLES AND PRACTICE OF INSURANCE

UNIT-I

Introduction to Insurance – Meaning – Definition – Features – Principles of Insurance – Evolution of Insurance and Insurance organization.

UNIT - II

Life Insurance – Nature – Classification of policies – Annuities – Selection of Risks - Measurement of Risk – Calculation of Premium.

UNIT – III

 $Fire\ Insurance-Nature-Uses-Kinds-\ Policy\ conditions$

UNIT - IV

Marine Insurance – Nature – Policies – Policy conditions – Premium Calculation- marine losses.

UNIT - V

Miscellaneous Insurance – Motor Insurance – Burglary – Personal Accident Insurance.

Note: Theory only

Reference:

- 1. Dr. G.S.Panda: Principles & Practice of Insurance
 - Kalyani Publishers, New Delhi.
- 2. M. N. Mishra: Insurance Principles and Practice

- S.Chand & Company Ltd, New Delhi.
- 3. Dr. Periyasamy: Principles and Practice of Insurance
 - Himalaya Publishing House.
- 4. A. Murthy: Elements of Insurance
 - Margham publications, Chennai.
- 5. Harrington: Risk Management & Insurance
 - McGraw-Hill (India) Pvt. Ltd.

08PCZE07 PRINCIPLES AND PRACTICE OF INSURANCE

Question Paper Pattern

i Pattern
Max. Marks: 75
PART – B
Answer All Questions. (5x10=50)
All Question carry equal Marks.
<u>UNIT - I</u>
Qn. No.6 a).
(or)
b).
<u>UNIT-II</u>
Qn.No.7 a).
(or)
b).
<u>UNIT-III</u>
Qn.No.8 a).
(or)

b).

b).

<u>UNIT –</u> IV	<u>UNIT-IV</u>
Qn. No.4 a).	Qn.No.9 a).
(or)	(or)
b).	b).
$\underline{\mathbf{UNIT}} - \mathbf{V}$	<u>UNIT-V</u>
Qn. No.5 a).	Qn.No.10 a).
(or)	(or)
b).	b).

08PCZE08 STRATEGIC MANAGEMENT

UNIT: I

Defining Strategy – Strategic Management – Mission and Purpose – Objective – Goals – Stages – Functional Level Strategies – Environment Analysis – Environmental Scanning and Industry Analysis.

UNIT: II

Strategy Formulation and Choice of Alternatives: Modernization – Diversification – Integration – Merger – Takeover and Joint Venture – Turn Around – Disinvestments and Liquidation Strategies – process of Strategic Choice – Generic Competitive Strategies – Cost Leadership – Differentiation Focus – Value Chain Analysis – Bench Marketing.

UNIT: III

Functional Strategies: marketing – Production – Research and Development – Financial – Operations – Purchasing – Logistics – Human Resource Management – Information Systems Strategies.

UNIT: IV

Strategy Implementation – Inter Relationship Between strategy Formulation and Implementation – Reengineering and Strategy Implementation – Issues in Strategy Implementation – Resource Allocation.

UNIT: V

Evaluation and Control in Strategic Management – measuring performance – Type of Controls – Primary Measures of Divisional and Functional Performance – Strategic Information System – Guidelines for proper control.

Reference Books:

- S.Sankaran Business policy and Strategic management-Margham Publigations.
- 2. **Kazmi-**Strategic Management and Business Policy-McGraw –Hill Education (India) Ltd.
- 3. **Pearce:**Strategic.Management:Formulation,Implementa tion and Control –McGraw-Hill Education(India).
- 4. **Periasamy.P:**Himalaya publishing house Pvt.Limited

08PCZE08 STRATEGIC MANAGEMENT

Question Paper Pattern

Time: 3 Hours	Max. Marks: 75
PART – A	PART – B
Answer All Questions. (5x5=25)	Answer All Questions. (5x10=50)
All Question carry equal Marks.	All Question carry equal Marks.
<u>UNIT – I</u>	<u>UNIT - I</u>
Qn. No.1 a).	Qn. No.6 a).
(or)	(or)
b)	b).
<u>UNIT – II</u>	<u>UNIT-II</u>
Qn. No.2 a).	Qn.No.7 a).
(or)	(or)
b).	b).
<u>UNIT – III</u>	<u>UNIT-III</u>

Qn. No.3 Qn.No.8 a) . a). (or) (or) b). b). **UNIT-IV** $\underline{UNIT} - IV$ Qn. No.4 a). Qn.No.9 a). (or) (or) b). b). $\underline{UNIT - V}$ <u>UNIT-V</u> Qn. No.5 a). Qn.No.10 a). (or) (or) b). b).